



Supplement for

OVERVIEW AND SCRUTINY COMMITTEE - MONDAY, 3 FEBRUARY 2025

| Agenda No | Item |
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| 13. | Budget 2025/26 and Medium Term Financial Strategy 3 - 26 Annex G and Annex I are included in this supplement pack. |
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Agenda Item 13

ANNEX G

SUMMARY REVENUE EXPENDITURE 2024/25 & 2025/26

| By Service Area | 2024/25 Budget | | 2025/26 Budget | |
|--|-------------------|---------------------|-------------------|---------------------|
| | £ | | £ | |
| | Expenditure | Income | Expenditure | Income |
| Environmental Services | 11,272,881 | (6,776,544) | 11,672,946 | (6,911,977) |
| Leisure & Communities | 2,367,272 | (24,846) | 2,573,023 | (214,374) |
| Planning & Strategic Housing | 2,695,786 | (1,042,977) | 2,811,754 | (1,130,216) |
| Democratic Services | 1,180,078 | (3,880) | 1,369,735 | (4,000) |
| Corporate Services | 2,614,587 | (1,910,634) | 2,689,676 | (1,808,750) |
| Environmental & Regulatory Services (ERS) | 1,155,819 | (535,920) | 1,248,019 | (553,500) |
| Business Support Services - Finance, HR, Procurement | 2,743,384 | (1,335,727) | 2,724,417 | (1,169,854) |
| ICT, Change & Customer Services | 2,497,411 | (74,526) | 2,580,287 | (78,400) |
| Land, Legal & Property | 1,862,069 | (757,573) | 1,785,038 | (663,251) |
| Revenues & Housing Support | 13,184,579 | (12,254,719) | 13,468,260 | (12,625,070) |
| Publica CEX | 139,181 | 0 | 103,735 | 0 |
| Savings, Growth and Contingency | (474,130) | 0 | 672,159 | |
| Total Cost of Service | 41,238,917 | (24,717,347) | 43,699,049 | (25,159,393) |
| Total Cost of Service (Net) | | 16,521,570 | | 18,539,656 |
| <u>Plus</u> | | | | |
| Capital charges reversals | | (1,778,287) | | (1,986,737) |
| Capital expenditure funded from revenue and MRP | | 11,607 | | 9,000 |
| Movement to/(from) Reserves | | 306,437 | | (871,919) |
| Net Budget Requirement | | 15,061,327 | | 15,690,000 |

| By subjective | 2024/25 Budget | 2025/26 Budget |
|---|-------------------|-------------------|
| | £ | £ |
| Employees | 2,845,641 | 7,736,742 |
| Premises-Related Expenditure | 1,599,266 | 1,592,156 |
| Transport-Related Expenditure | 7,655 | 8,470 |
| Supplies & Services | 3,016,648 | 3,521,978 |
| Housing Benefit Payments | 11,485,426 | 11,475,115 |
| Major Contract Payments | 20,405,993 | 17,281,826 |
| Revenue Grants | 91,000 | 91,000 |
| Depreciation, Interest and Impairment Losses | 1,787,287 | 1,991,761 |
| Total Cost | 41,238,916 | 43,699,049 |
| Income | (24,717,346) | (25,159,393) |
| Total Cost of Service | 16,521,570 | 18,539,656 |
| <u>Plus</u> | | |
| Reversal of capital charges | (1,778,287) | (1,986,737) |
| Capital expenditure funded from revenue and MRP | 11,607 | 9,000 |
| Movement to/(from) Earmarked Reserves | 306,437 | (871,919) |
| Net Budget Requirement | 15,061,327 | 15,690,000 |

SUMMARY REVENUE EXPENDITURE 2024/25 & 2025/26

| | 2024/25 Budget | 2025/26 Budget |
|---|--------------------|--------------------|
| <u>Financing:</u> | <u>£</u> | <u>£</u> |
| NNDR net income | (5,014,198) | (4,308,025) |
| Revenue Support Grant | (143,567) | (163,829) |
| Rural Services Delivery Grant | (818,120) | 0 |
| Services Grant | (13,114) | 0 |
| New Homes Bonus | (287,485) | (819,987) |
| Funding Guarantee | (2,230,732) | (3,874,893) |
| Collection Fund Deficit/(Surplus) - Council Tax | (473,462) | (119,000) |
| GF Budget Surplus/(deficit) [transfer (from)/to GF] | 516,072 | 661,152 |
| | <u>(8,464,606)</u> | <u>(8,624,582)</u> |
| | | |
| Council Tax Base | 42,855.33 | 44,456.16 |
| | | |
| Band D Council Tax | 153.93 | 158.93 |
| | | |
| Council Tax | (6,596,721) | (7,065,418) |

Budget Summary by Service Groups by Cost Centres

| | Budget 24/25 | | Budget 25/26 | |
|--|------------------------|--------------------|------------------------|--------------------|
| ENVIRONMENTAL SERVICES | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| CCC001 Climate Change | 136,458 | 0 | 117,601 | (12,287) |
| CCM001 Cemetery, Crematorium and Churchyards | 207,262 | (145,830) | 190,492 | (145,830) |
| CCM402 Cemeteries - Maintenance | 22,520 | 0 | 22,520 | 0 |
| CPK401 Car Parks | 1,007,235 | (3,474,672) | 1,207,259 | (3,463,772) |
| CPK402 Car Parks - Maintenance | 41,700 | 0 | 41,700 | 0 |
| CPK413 Car Parks - Tetbury The Chippings | 45,200 | (62,000) | 58,385 | (75,185) |
| CPK414 Car Parks - Chipping Campden | 0 | 0 | 38,000 | (38,000) |
| CPK415 Bourton on the Water Tourism Levy | 51,623 | (50,000) | 60,000 | (60,000) |
| FLD401 Land Drainage | 128,187 | (23,453) | 132,792 | (23,453) |
| HLD410 Waste - Cleansing | 0 | 0 | 0 | 0 |
| HLD411 Waste - Cemeteries | 0 | 0 | 0 | 0 |
| REG003 Animal Control | 25,645 | 0 | 25,951 | 0 |
| REG019 Public Conveniences | 347,732 | (110,025) | 358,964 | (110,025) |
| REG023 Environmental Strategy | 0 | 0 | 0 | 0 |
| RYC001 Recycling | 3,318,862 | (949,783) | 3,577,643 | (931,783) |
| RYC002 Green Waste | 1,460,696 | (1,470,000) | 1,354,063 | (1,593,000) |
| RYC003 Food Waste | 816,707 | (156,000) | 887,573 | (156,000) |
| STC001 Street Cleaning | 1,609,520 | 0 | 1,431,996 | 0 |
| WST001 Household Waste | 1,879,673 | (25,780) | 1,992,603 | (3,000) |
| WST004 Bulky Household Waste | 72,537 | (78,537) | 72,537 | (78,537) |
| WST401 Refuse-Stow Fair | 11,729 | 0 | 11,847 | 0 |
| WST402 South Cerney Depot, Packers Lease | 89,595 | (230,466) | 91,020 | (221,107) |
| ENVIRONMENTAL SERVICES | 11,272,881 | (6,776,544) | 11,672,946 | (6,911,977) |

| | Budget 24/25 | | Budget 25/26 | |
|-------------------------------|------------------------|--------------------|------------------------|--------------------|
| Subjective analysis: | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| Employees | 3 | | 98,504 | |
| Premises | 716,568 | | 709,979 | |
| Transport | 0 | | 0 | |
| Supplies & Services | 313,144 | | 370,012 | |
| Major contract payments | 9,755,430 | | 9,819,586 | |
| Transfer Payments | 0 | | 0 | |
| Depreciation & Amortisation | 487,736 | | 674,864 | |
| External Income | | (6,776,544) | | (6,911,977) |
| ENVIRONMENTAL SERVICES | 11,272,881 | (6,776,544) | 11,672,946 | (6,911,977) |

| LEISURE & COMMUNITIES | Budget 24/25 | | Budget 25/26 | |
|---|------------------------|-------------------|------------------------|-------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| CCR001 Community Safety (Crime Reduction) | 26,500 | 0 | 7,198 | 0 |
| COM401 Health Policy | 29,739 | 0 | 3,127 | 0 |
| COM402 Community Liaison | 111,671 | 0 | 111,443 | 0 |
| COM403 Youth Participation | 91,989 | 0 | 85,000 | 0 |
| COM404 Falls Prevention | 0 | 0 | 0 | 0 |
| COM405 Health Development | 110,744 | 0 | 297,492 | (71,308) |
| CUL410 Corinium Museum | 353,430 | (435) | 297,054 | (435) |
| CUL412 Collection Management | 5,862 | 0 | 14,823 | 0 |
| CUL413 Northleach Resouce Centre | 19,776 | 0 | 19,651 | 0 |
| ECD001 Economic Development | 0 | 0 | 66,545 | 0 |
| ECD010 - SPF Communities and Place | 0 | 0 | 9,137 | (9,137) |
| ECD011 – SPF Supporting Local Businesses | 0 | 0 | 9,137 | (9,137) |
| GBD001 Community Welfare Grants | 176,880 | 0 | 181,811 | 0 |
| REC410 Ciren - Centre Management | 849,607 | 0 | 757,197 | 0 |
| REC413 Ciren - Dryside Areas | 12,021 | (24,411) | 9,750 | (19,500) |
| REC419 Cirencester Leisure - Maintenance | 43,000 | 0 | 43,000 | 0 |
| REC430 C Campden - Centre Management | 119,171 | 0 | 128,250 | 0 |
| REC450 Bourton - Centre Management | 237,126 | 0 | 146,587 | 0 |
| REC459 Bourton - Maintenance | 43,000 | 0 | 43,000 | 0 |
| SUP002 Consultation, Policy & Research | 84,317 | 0 | 88,016 | 0 |
| TOU001 Tourism Strategy and Promotion | 17,439 | (0) | (0) | (0) |
| TOU403 Cotswold Tourism Partnership | 35,000 | 0 | 254,805 | (104,857) |
| LEISURE & COMMUNITIES | 2,367,272 | (24,846) | 2,573,023 | (214,374) |

| | Budget 24/25 | | Budget 25/26 | |
|----------------------------------|------------------------|-------------------|------------------------|-------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| <u>Subjective analysis:</u> | | | | |
| Employees | 1 | | 801,845 | |
| Premises | 127,939 | | 125,668 | |
| Transport | 0 | | 0 | |
| Supplies & Services | 118,820 | | 118,820 | |
| Major contract payments | 1,094,387 | | 504,488 | |
| Transfer Payments | 85,000 | | 85,000 | |
| Depreciation & Amortisation | 941,125 | | 937,203 | |
| External Income | | (24,846) | | (214,374) |
| LEISURE & COMMUNITIES | 2,367,272 | (24,846) | 2,573,023 | (214,374) |

| PLANNING & STRATEGIC HOUSING | Budget 24/25 | | Budget 25/26 | |
|--|------------------------|--------------------|------------------------|--------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| CIL001 Community Infrastructure Levy | 77,370 | (40,000) | 71,112 | (64,004) |
| DEV001 Development Management - Applications | 1,045,533 | (1,001,877) | 1,333,321 | (1,016,495) |
| DEV002 Development Management - Appeals | 96,957 | 0 | 45,594 | 0 |
| DEV003 Development Management - Enforcement | 222,429 | (0) | 1,592 | (0) |
| DEV004 Development Advice | 396,408 | 0 | 2,440 | 0 |
| DEV401 Planning Advice For Land Charges | 13,447 | 0 | (0) | 0 |
| HAD001 Housing Advice | 0 | 0 | 0 | 0 |
| HOS001 Housing Strategy | 117,058 | 0 | 171,699 | 0 |
| HOS002 Housing Partnerships | 29,125 | 0 | 0 | 0 |
| HOS005 Community-Led Housing | 0 | 0 | 0 | 0 |
| PLP002 Local Development Framework | 389,203 | (100) | 546,581 | (48,717) |
| PLP005 Heritage & Design | 265,296 | 0 | 609,933 | 0 |
| PLP401 Fwd Plan work for Dev Con | 19,714 | 0 | 0 | 0 |
| PLP499 Local Development Framework Reserve | 0 | 0 | 0 | 0 |
| PSM001 Planning - Service Management and Support S | 23,245 | (1,000) | 29,481 | (1,000) |
| PLANNING & STRATEGIC HOUSING | 2,695,786 | (1,042,977) | 2,811,754 | (1,130,216) |

| | Budget 24/25 | | Budget 25/26 | |
|---|------------------------|--------------------|------------------------|--------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| <u>Subjective analysis:</u> | | | | |
| Employees | 0 | | 2,515,134 | |
| Premises | 20,830 | | 20,830 | |
| Transport | 0 | | 0 | |
| Supplies & Services | 185,584 | | 225,732 | |
| Major contract payments | 2,461,352 | | 17,691 | |
| Transfer Payments | 6,000 | | 6,000 | |
| Depreciation & Amortisation | 22,019 | | 26,367 | |
| External Income | | (1,042,977) | | (1,130,216) |
| PLANNING & STRATEGIC HOUSING | 2,695,786 | (1,042,977) | 2,811,754 | (1,130,216) |

| DEMOCRATIC SERVICES | Budget 24/25 | | Budget 25/26 | |
|---|------------------------|-------------------|------------------------|-------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| DRM001 Democratic Representation and Management | 140,068 | (0) | (0) | (0) |
| DRM003 Councillors Allowances | 368,021 | 0 | 372,660 | 0 |
| DRM004 Servicing Council | 4,546 | 0 | 1,500 | 0 |
| DRM005 Committee Services | 139,571 | 0 | 244,593 | 0 |
| DRM008 Corporate Subscriptions | 26,670 | 0 | 31,500 | 0 |
| ELE001 Registration of Electors | 35,320 | 0 | 72,350 | 0 |
| ELE002 District Elections | 0 | 0 | 0 | 0 |
| ELE003 Elections Support/Overheads | 139,654 | (1,880) | 199,821 | (2,000) |
| ELE004 Parliamentary Elections | 0 | 0 | 0 | 0 |
| ELE005 Parish Elections | 5,000 | (2,000) | 5,000 | (2,000) |
| SUP018 Press & PR/Communications | 285,929 | 0 | 404,764 | 0 |
| SUP022 Printing Services | 7,615 | 0 | 7,810 | 0 |
| SUP024 Postal Services | 27,684 | 0 | 29,737 | 0 |
| DEMOCRATIC SERVICES | 1,180,078 | (3,880) | 1,369,735 | (4,000) |
| <u>Subjective analysis:</u> | | | | |
| Employees | 18,014 | | 662,266 | |
| Premises | 0 | | 0 | |
| Transport | 3,820 | | 3,820 | |
| Supplies & Services | 489,443 | | 626,796 | |
| Major contract payments | 642,101 | | 49,271 | |
| Transfer Payments | 0 | | 0 | |
| Depreciation & Amortisation | 26,701 | | 27,582 | |
| External Income | | (3,880) | | (4,000) |
| DEMOCRATIC SERVICES | 1,180,078 | (3,880) | 1,369,735 | (4,000) |

| CORPORATE & RETAINED SERVICES | Budget 24/25 | | Budget 25/26 | |
|---|------------------------|--------------------|------------------------|--------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| COR005 Corporate Finance | 139,271 | 0 | 152,431 | 0 |
| COR007 External Audit Fees | 136,941 | 0 | 188,941 | 0 |
| COR008 Bank Charges | 61,065 | 0 | 95,065 | 0 |
| FIE010 Interest Payable and Similar Charges | 9,000 | 0 | 5,000 | 0 |
| FIE030 Interest and Investment Income | 13,000 | (1,346,405) | 18,706 | (1,321,493) |
| FIE410 Commercial Properties - General | 15,466 | (160) | 15,466 | (160) |
| FIE411 Old Memorial Hospital (inc Cottages) | 14,451 | (7,265) | 0 | 0 |
| FIE412 Cotswold Club | 0 | 0 | 0 | 0 |
| FIE413 Dyer Street | 0 | (120,000) | 0 | (114,117) |
| FIE415 Old Station | 26,866 | 0 | 0 | 0 |
| FIE416 Brewery Court, Arts & Niccol Centre | 279 | (56,142) | 279 | (2,952) |
| FIE417 GCC Depot, Chesterton Lane | 996 | (2,015) | 996 | (2,030) |
| FIE418 Abberley House/44 Black Jack St. | 22,769 | (87,339) | 19,400 | (90,201) |
| FIE419 Compton House | 1,500 | (14,626) | 1,500 | (15,064) |
| FIE423 1st Floor Church Rms, Bourton-on-the-Water | 114 | (4,570) | 114 | (4,570) |
| FIE424 Bourton VIC | 1,575 | (8,000) | 0 | 0 |
| FIE426 Wilkinson's West Bromich | 5,945 | 0 | 5,945 | (40,000) |
| FIE427 Superdrug Hereford | 617 | (62,155) | 617 | (32,155) |
| FIE428 Tesco's Seaford | 1,039 | (73,180) | 1,389 | (58,764) |
| FIE429 27 - 27a Dyer Street | 21,344 | (128,777) | 21,344 | (127,244) |
| NDC401 Discretionary Pension Payments | 1,450,916 | 0 | 1,261,316 | 0 |
| SUP032 Strategic Directors | 691,432 | 0 | 901,167 | 0 |
| COV019 Coronavirus | 0 | 0 | 0 | 0 |
| CORPORATE SERVICES | 2,614,587 | (1,910,634) | 2,689,676 | (1,808,750) |

| | Budget 24/25 | | Budget 25/26 | |
|---|------------------------|--------------------|------------------------|--------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| <u>Subjective analysis:</u> | | | | |
| Employees | 1,864,616 | | 1,959,218 | |
| Premises | 60,827 | | 36,505 | |
| Transport | 0 | | 300 | |
| Supplies & Services | 364,033 | | 470,734 | |
| Major contract payments | 293,399 | | 216,428 | |
| Transfer Payments | 0 | | 0 | |
| Depreciation & Amortisation & Int Payable | 31,712 | | 6,491 | |
| External Income | | (1,910,634) | | (1,808,750) |
| CORPORATE SERVICES | 2,614,587 | (1,910,634) | 2,689,676 | (1,808,750) |

| ENVIRONMENTAL & REGULATORY SERVICES | Budget 24/25 | | Budget 25/26 | |
|--|------------------------|-------------------|------------------------|-------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| BUC001 Building Control - Fee Earning Work | 198,677 | (260,000) | 305,888 | (260,000) |
| BUC002 Building Control - Non Fee Earning Work | 63,379 | 0 | 1,133 | 0 |
| BUC003 Dangerous Structures | 2,500 | 0 | 2,500 | 0 |
| EMP001 Emergency Planning | 20,811 | 0 | 24,672 | 0 |
| ESM001 Environment - Service Mgt and Support | 110,712 | 0 | 115,244 | 0 |
| PSH002 Private Sector Housing - Condition of Dwell | 114 | 0 | 0 | 0 |
| PSH005 Home Energy Conservation | 0 | 0 | 0 | 0 |
| REG002 Licensing | 243,244 | (217,920) | 261,023 | (232,500) |
| REG006 Caravan Sites - Itinerates | 0 | 0 | 0 | 0 |
| REG007 Caravan Sites - Licensed | 0 | 0 | 0 | 0 |
| REG009 Environmental Protection | 218,782 | (55,000) | 228,381 | (55,000) |
| REG013 Pollution Control | 150,193 | 0 | 155,396 | 0 |
| REG016 Food Safety | 144,805 | (3,000) | 151,282 | (3,000) |
| REG021 Statutory Burials | 2,554 | 0 | 2,500 | 0 |
| STC011 Abandoned Vehicles | 48 | 0 | 0 | (3,000) |
| ENVIRONMENTAL & REGULATORY SERVICES | 1,155,819 | (535,920) | 1,248,019 | (553,500) |

| ENVIRONMENTAL & REGULATORY SERVICES | Budget 24/25 | | Budget 25/26 | |
|--|------------------------|-------------------|------------------------|-------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| <u>Subjective analysis:</u> | | | | |
| Employees | 0 | | 249,302 | |
| Premises | 0 | | 0 | |
| Transport | 0 | | 0 | |
| Supplies & Services | 38,019 | | 96,486 | |
| Major contract payments | 1,105,906 | | 887,137 | |
| Transfer Payments | 0 | | 0 | |
| Depreciation & Amortisation | 11,894 | | 15,094 | |
| External Income | | (535,920) | | (553,500) |
| ENVIRONMENTAL & REGULATORY SERVICES | 1,155,819 | (535,920) | 1,248,019 | (553,500) |

| BUSINESS SUPPORT SERVICES - FINANCE, HR, PROC. | Budget 24/25 | | Budget 25/26 | |
|---|------------------------|--------------------|------------------------|--------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| SUP003 Human Resources | 653,386 | (298,760) | 400,444 | (22,057) |
| SUP009 Accountancy | 532,580 | (39,120) | 607,487 | (39,120) |
| SUP010 Internal Audit | 99,487 | (23,262) | 101,854 | (23,262) |
| SUP011 Creditors | 129,167 | (68,797) | 139,185 | (70,639) |
| SUP012 Debtors | 61,973 | (15,480) | 67,332 | (15,480) |
| SUP013 Payroll | 111,755 | (63,750) | 119,805 | (63,750) |
| SUP019 Health & Safety | 39,320 | 0 | 40,936 | 0 |
| SUP020 Training & Development | 148,029 | (61,580) | 154,519 | (61,580) |
| SUP033 Central Purchasing | 71,054 | (23,803) | 74,763 | (23,803) |
| SUP035 Insurances | 72,263 | (53,690) | 75,221 | (53,690) |
| SUP042 ABW Support and Hosting | 65,321 | (50,694) | 30,174 | (14,360) |
| SUP403 Counter Fraud - CDC | 122,256 | (0) | 130,582 | (0) |
| SUP402 Glos. Counter Fraud Unit | 636,791 | (636,791) | 782,113 | (782,113) |
| BUSINESS SUPPORT SERVICES - FINANCE, HR, PROC. | 2,743,383 | (1,335,727) | 2,724,417 | (1,169,854) |

| | Budget 24/25 | | Budget 25/26 | |
|---|------------------------|--------------------|------------------------|--------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| <u>Subjective analysis:</u> | | | | |
| Employees | 617,689 | | 1,053,301 | |
| Premises | 0 | | 0 | |
| Transport | 3,600 | | 3,600 | |
| Supplies & Services | 300,791 | | 297,275 | |
| Major contract payments | 1,815,020 | | 1,361,899 | |
| Transfer Payments | 0 | | 0 | |
| Depreciation & Amortisation | 6,283 | | 8,341 | |
| External Income | | (1,335,727) | | (1,169,854) |
| BUSINESS SUPPORT SERVICES - FINANCE, HR, PROC. | 2,743,383 | (1,335,727) | 2,724,417 | (1,169,854) |

| ICT, CHANGE & CUSTOMER SERVICES | Budget 24/25 | | Budget 25/26 | |
|--|------------------------|-------------------|------------------------|-------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| ADB411 Moreton-in-Marsh, Offices | 74,072 | (29,861) | 69,905 | (34,270) |
| COM420 FOH - Moreton | 122,766 | (3,665) | 130,629 | (3,130) |
| SUP005 ICT | 1,397,903 | (14,000) | 1,355,232 | (14,000) |
| SUP017 Business Improvement/Transformation | 132,977 | 0 | 138,635 | 0 |
| SUP021 Business Continuity Planning | 22,667 | 0 | 23,981 | 0 |
| SUP023 Freedom of Information Act | 13,015 | 0 | 13,548 | 0 |
| SUP031 Application Support | 110,726 | 0 | 201,726 | 0 |
| SUP401 FOH - Trinity Road | 613,055 | 0 | 636,342 | 0 |
| TMR001 Street Naming | 10,230 | (27,000) | 10,289 | (27,000) |
| ICT, CHANGE & CUSTOMER SERVICES | 2,497,411 | (74,526) | 2,580,287 | (78,400) |
| <u>Subjective analysis:</u> | | | | |
| Employees | 0 | | 0 | |
| Premises | 50,511 | | 40,518 | |
| Transport | 0 | | 0 | |
| Supplies & Services | 679,462 | | 693,680 | |
| Major contract payments | 1,751,625 | | 1,823,332 | |
| Transfer Payments | 0 | | 0 | |
| Internal Recharges / Indirect Cost | 0 | | 0 | |
| Depreciation & Amortisation | 15,813 | | 22,757 | |
| External Income | | (74,526) | | (78,400) |
| ICT, CHANGE & CUSTOMER SERVICES | 2,497,411 | (74,526) | 2,580,287 | (78,400) |

| LAND, LEGAL & PROPERTY SERVICES | Budget 24/25 | | Budget 25/26 | |
|--|-------------------|------------------|-------------------|------------------|
| | Gross Expenditure | Gross Income | Gross Expenditure | Gross Income |
| | £ | £ | £ | £ |
| ADB401 Trinity Road, Offices | 650,671 | (333,505) | 624,946 | (265,387) |
| ADB403 Trinity Road - Tenant Areas | 0 | 0 | 0 | (25,000) |
| ADB412 Moreton-in-Marsh, Offices - Maintenance | 34,907 | 0 | 34,907 | 0 |
| CUL411 Corinium Museum - Maintenance | 31,750 | 0 | 31,750 | 0 |
| ENA401 Housing Enabling Properties | 7,976 | (22,541) | 8,588 | (22,541) |
| FIE425 22/24 Ashcroft Road | 8,500 | 0 | 0 | 0 |
| LLC001 Local Land Charges | 126,407 | (188,705) | 130,488 | (196,847) |
| SUP004 Legal | 488,433 | (212,823) | 437,459 | (153,477) |
| SUP025 Property Services | 513,425 | 0 | 516,899 | 0 |
| LAND, LEGAL & PROPERTY SERVICES | 1,862,069 | (757,573) | 1,785,038 | (663,251) |

Subjective analysis:

| | | | | |
|--|------------------|------------------|------------------|------------------|
| Employees | 344,817 | | 396,672 | |
| Premises | 563,044 | | 511,019 | |
| Transport | 235 | | 750 | |
| Supplies & Services | 212,988 | | 108,991 | |
| Major contract payments | 602,565 | | 605,834 | |
| Transfer Payments | 0 | | 0 | |
| Internal Recharges / Indirect Cost | 0 | | 0 | |
| Depreciation & Amortisation | 138,420 | | 161,772 | |
| External Income | | (757,573) | | (663,251) |
| LAND, LEGAL & PROPERTY SERVICES | 1,862,069 | (757,573) | 1,785,038 | (663,251) |

| REVENUES & HOUSING SUPPORT | Budget 24/25 | | Budget 25/26 | |
|--|-------------------|---------------------|-------------------|---------------------|
| | Gross Expenditure | Gross Income | Gross Expenditure | Gross Income |
| | £ | £ | £ | £ |
| HBP001 Rent Allowances | 12,030,822 | (11,624,966) | 12,051,831 | (11,674,247) |
| HOM001 Homelessness | 583,016 | (213,400) | 759,629 | (508,637) |
| HOM004 | 20,371 | (20,463) | 21,205 | (21,297) |
| HOM005 Homelessness Hostels | 21,574 | (35,500) | 59,174 | (35,500) |
| HOM406 Temporary Emergency Accommodation | 101,724 | (62,856) | 113,612 | (70,856) |
| LTC001 Council Tax Collection | 306,476 | (89,000) | 346,749 | (100,000) |
| LTC011 NNDR Collection | 69,268 | (208,533) | 63,743 | (214,533) |
| PSH001 Private Sector Housing Grants | 33,924 | 0 | 35,313 | 0 |
| PUT001 Concessionary Travel | 17,403 | 0 | 15,804 | 0 |
| REVENUES & HOUSING SUPPORT | 13,184,578 | (12,254,718) | 13,468,260 | (12,625,070) |

Subjective analysis:

| | | | | |
|---------------------------------------|-------------------|---------------------|-------------------|---------------------|
| Employees | 500 | | 500 | |
| Premises | 59,548 | | 99,001 | |
| Transport | 0 | | 0 | |
| Supplies & Services | 314,243 | | 513,331 | |
| Major contract payments | 1,219,868 | | 1,269,807 | |
| Transfer Payments | 11,485,426 | | 11,475,115 | |
| Depreciation & Amortisation | 104,993 | | 110,506 | |
| External Income | | (12,254,718) | | (12,625,070) |
| REVENUES & HOUSING SUPPORT | 13,184,578 | (12,254,718) | 13,468,260 | (12,625,070) |

| PUBLICA CEX | Budget 24/25 | | Budget 25/26 | |
|------------------------|------------------------|-------------------|------------------------|-------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| SUP026 Chief Executive | 139,181 | 0 | 103,735 | 0 |
| PUBLICA CEX | 139,181 | 0 | 103,735 | 0 |

Subjective analysis:

| | | | | |
|-----------------------------|----------------|----------|----------------|----------|
| Employees | (0) | | (0) | |
| Premises | 0 | | 0 | |
| Transport | 0 | | 0 | |
| Supplies & Services | 120 | | 120 | |
| Third Party Payments | 138,471 | | 102,832 | |
| Transfer Payments | 0 | | 0 | |
| Depreciation & Amortisation | 590 | | 783 | |
| External Income | | 0 | | 0 |
| PUBLICA CEX | 139,181 | 0 | 103,735 | 0 |

| OTHER | Budget 24/25 | | Budget 25/26 | |
|---|------------------------|-------------------|------------------------|---------------------|
| | Gross Expenditure £ | Gross Income £ | Gross Expenditure £ | Gross Income £ |
| Savings and Contingency | (474,130) | | 672,159 | |
| Capital charges reversals | | (1,778,287) | | (1,986,737) |
| Capital expenditure funded from revenue | 11,607 | | 9,000 | |
| Movement to/(from) Reserves | | 306,437 | | (871,919) |
| Net Budget Requirement | 41,250,522 | 26,189,196 | 43,708,049 | (28,018,049) |
| | 15,061,327 | | 15,690,000 | |



ANNEX I – BUDGET CONSULTATION RESPONSES

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|------------|---|---|---|--|
| #2526BC001 | Agree | Finish and publish to Cirencester Town Centre Master Plan | Stop this ideological woke focus | |
| #2526BC002 | Agree | | | |
| #2526BC003 | | | Stop paying consultants stupid money. | |
| #2526BC004 | Strongly Agree | I believe the main priority should be for the District to provide the best statutory services possible. Especially during a period of uncertainty. | It needs to look at public toilet charges which are relatively low in comparison to the cost of running the facilities. It also needs to look at staffing and any additional vacancies being suppressed where possible. It should also look at charging for areas where it hasn't charged previously. | |



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|------------|---|---|---|--|
| #2526BC005 | Strongly Agree | Making services more efficient and using reserves to deliver projects that can be implemented before the Council is reorganised. | The Council could make a small increase in its charges at toilets and charge at all of them. | Continue to focus on climate change, affordable housing and supporting our economy. |
| #2526BC006 | Strongly Agree | stop repatriation of services | have a business waste service charge for bin/recycling container delivery use a smaller building as most people work from home outsource some services such as customer services, benefits, council tax, workforce planning/performance improvement/management with performance based pay | exercise caution |



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|------------|---|---|---|--|
| #2526BC007 | Agree | Wi-Fi in all your car parks as it takes a very long time to pay for parking using the app. | | In the summer months to increase the general waste collections to weekly instead of fortnightly. |
| #2526BC008 | Strongly Disagree | | | |
| #2526BC009 | Disagree | Local safe cycle paths. Better public transport connections. Get people put of their cars by providing alternatives. | Stop giving funds to projects run by church of England and other religious groups and religious charities. They can raise their own funds. Maybe stop delivering paper copy updates just have a few for people to pick up | Some district councillors need to do better for their communities. |
| #2526BC010 | Disagree | Its statutory obligations | Avoid consultations wherever possible to save money | Consider where A1 might be used |
| #2526BC011 | Disagree | | | |



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|------------|---|---|--|--|
| #2526BC012 | Agree | | | |
| #2526BC013 | Agree | In areas that can demonstrate to the public the importance of a district council | Employee less consultants | Reduce parking charges to make it affordable for local residents to visit the town more frequently |
| #2526BC014 | Agree | | | |
| #2526BC015 | Agree | Towards the geographic margins as these will become even more marginalised if a unitary authority is created | | |
| #2526BC016 | Strongly Agree | Affordable homes (social housing). Climate/biodiversity action | | |
| #2526BC017 | Strongly Disagree | Supporting business | Redundancies | Stop spending money on green issues |
| #2526BC018 | Strongly Disagree | | | |



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|------------|---|---|--|--|
| #2526BC019 | Strongly Disagree | No new capital funding should be allocated. Prioritisation should be given to preparing for reorganisation and delivery of core services only | No new funding should be allocated to brand or marketing. Funding for communications should be reduced. No new capital funding should be allocated. Councillor allowances should be frozen. The reorganisation of staffing should be halted. | Car parking fees should be frozen and free after three reintroduced |
| #2526BC020 | Strongly Agree | | | |
| #2526BC021 | Strongly Agree | 24/7 homelessness services (IE not just in weekdays), mitigating against the effects of climate change and funding VCS infrastructure support | Crowdfund for specific projects where businesses, residents and town/parish councils are happy to invest more money/co-fund community improvements | |



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|------------|---|---|--|--|
| #2526BC022 | Strongly Agree | Continue to support the poorest residents battling costs of living and Ensure more social housing is available to residents | | |
| #2526BC023 | Strongly Agree | | | |
| #2526BC024 | Agree | | | |
| #2526BC025 | Agree | Adult and Children's Social Care | By concentrating on efficient delivery of core functions rather than (e.g.) a larger Comms team. | |
| #2526BC026 | Agree | | | |
| #2526BC027 | Agree | High street businesses | Cut staff especially in HR. | Prioritise growth by attracting businesses to high street which will bring tax revenue and employment opportunities. |



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|------------|---|---|---|--|
| #2526BC028 | Disagree | On essential services only | Be sensible. The decision to spend money on redesigning your logo showed a complete lack of understanding over our collective financial positions. | Your priorities have been consistently wrong. You seem to increasingly spend money on ridiculous window dressing - like revamped street signs and new logos. |
| #2526BC029 | Agree | | | |
| #2526BC030 | Agree | Potholes | | |
| #2526BC031 | Agree | | | |
| #2526BC032 | Disagree | Projects which benefit local Cotswold communities | Stop wasting money replacing perfectly good road name signs with ones bearing the Cotswold Council logo - this is a Joe Harris vanity project and of no value to residents. | Not to increase parking charges, you should be encouraging residents and visitors to use local shops and services not use motorists as a cash cow. |



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|------------|---|---|---|--|
| #2526BC033 | Agree | Support staff in education | Stop unnecessary expenditure on woke expenses | Not to have Gloucestershire split & a mayor elected !! Stay as it is. It works! |
| #2526BC034 | Disagree | | | |
| #2526BC035 | Agree | Maintaining services, keep toilets open | don't replace street signs unless existing ones broken | Keep up the excellent work on green issues |
| #2526BC036 | Strongly Agree | Tourist investment to enhance the Cotswolds ' appeal to tourists by improving facilities and creating sustainable tourism initiatives. Create a high visibility community project (e.g. Cultural Centre or public space) to leave a positive legacy. | Invest in initiatives that support local tourism. Streamline services. Staff restructuring - reduce non essential hires and high paid hires. Share services. Negotiate better deals. .. | |
| #2526BC037 | Agree | | | |



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|------------|---|---|--|--|
| #2526BC038 | Strongly Agree | green issues | | The council provides good value for money |
| #2526BC039 | Strongly Agree | | | |
| #2526BC040 | Agree | Climate and Communities | | |
| #2526BC041 | Disagree | This goes directly against the agenda to empower smaller areas | Support the high street/ lower council tax to improve public spending | Please support the high street by keeping parking charges down along with business taxes. Public spending will improve. Charging more on second homes is a good start. You can also look at charging for weight of vehicles - this will mean that EV cars which are heavier pay their fair share to fix roads. Cut middle management and roles such as |



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|------------|---|---|--|--|
| | | | | diversity and inclusivity mentors. Freeze pensions in the public sector roles and ensure that those paid by the taxpayer are fully accountable. |
| #2526BC042 | Strongly Disagree | I agree with getting rid of expensive layers of local government, such as Moreton Town Council, CDC and GCC and replacing with more delegated regional mayoral authority. | | |
| #2526BC043 | Strongly Agree | Road improvements and repairs | | |
| #2526BC044 | Agree | All infrastructure. Roads/ parking/ schools / doctors surgeries etc | Charge developers more ! | More coordination when roads are dug up for services. |



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|------------|---|--|--|--|
| #2526BC045 | Disagree | | | |
| #2526BC046 | Strongly Agree | CDC has invested in long term projects such as solar and Publica transition. It no longer has a long term future so its priority should be to put the District in order. There are hundreds of outstanding compliance issues not counting all the ones not being dealt with. Create a good area Plan and tidy up as many of the outstanding issues as possible before the chaos. | It should reconsider its budget - the goal is not to pass on a large amount of money but to pass over a healthy District. | |

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